Financial Results for the 3rd Quarter of the Fiscal Year Ending September 2026

August 7, 2026

株式会社TKC

Contents

Upward revision of full-Year business results forecast and planned dividend increase for the 12th consecutive year

(1) Consolidated turnover, operating profit, and ordinary profit all reached record highs for the cumulative third quarter.
(2) In light of recent trends in business results, we revised upward our full-year business results forecast. We also plan to increase the dividend for the 12th consecutive year.

Business results highlights of the Accounting Firm Business Division

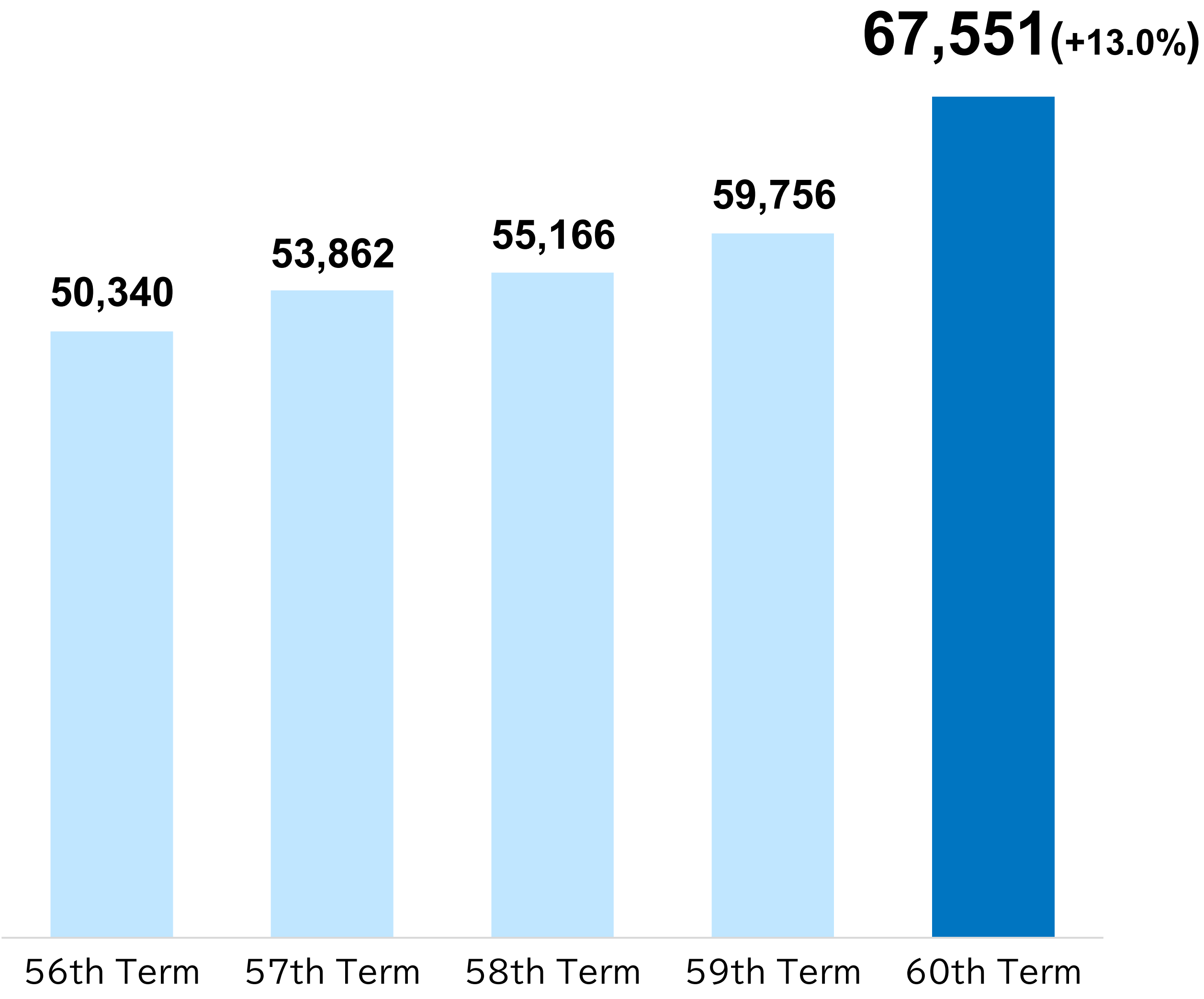
(1) The number of uses of OMS Cloud and the FX Cloud Series increased steadily. The number of electronic income tax returns filed using TKC systems also exceeded 656,000.
(2) We announced the development plans for the AI agents to be integrated into TKC systems: "OMS Agent" for TKCNF member firms and the "FX Agent" for client SMEs. The AI agents are scheduled to be launched sequentially from September 2026.

Business results highlights of the Local Governments Business Division

(1) Turnover from software increased significantly, supported by the outsourcing of operational management support services for Gov-Cloud to TKC and the revision of the software pricing structure since April 2026.
(2) Future growth drivers include SaaS solutions related to Smart Government DX (Easy Service-Counter System, Smart Application System, Convenience Store Certificate Issuance System, etc.), support for the digitalization of public fund payments, which will begin in September 2026, and expansion of functionality of the TASK Cloud Public Accounting System.

1. Operating Results | Consolidated

● **3rd quarter turnover (consolidated)** (Million yen) *Figures in parentheses indicate change from the previous year.



Turnover
67,551 million yen (+13.0%)

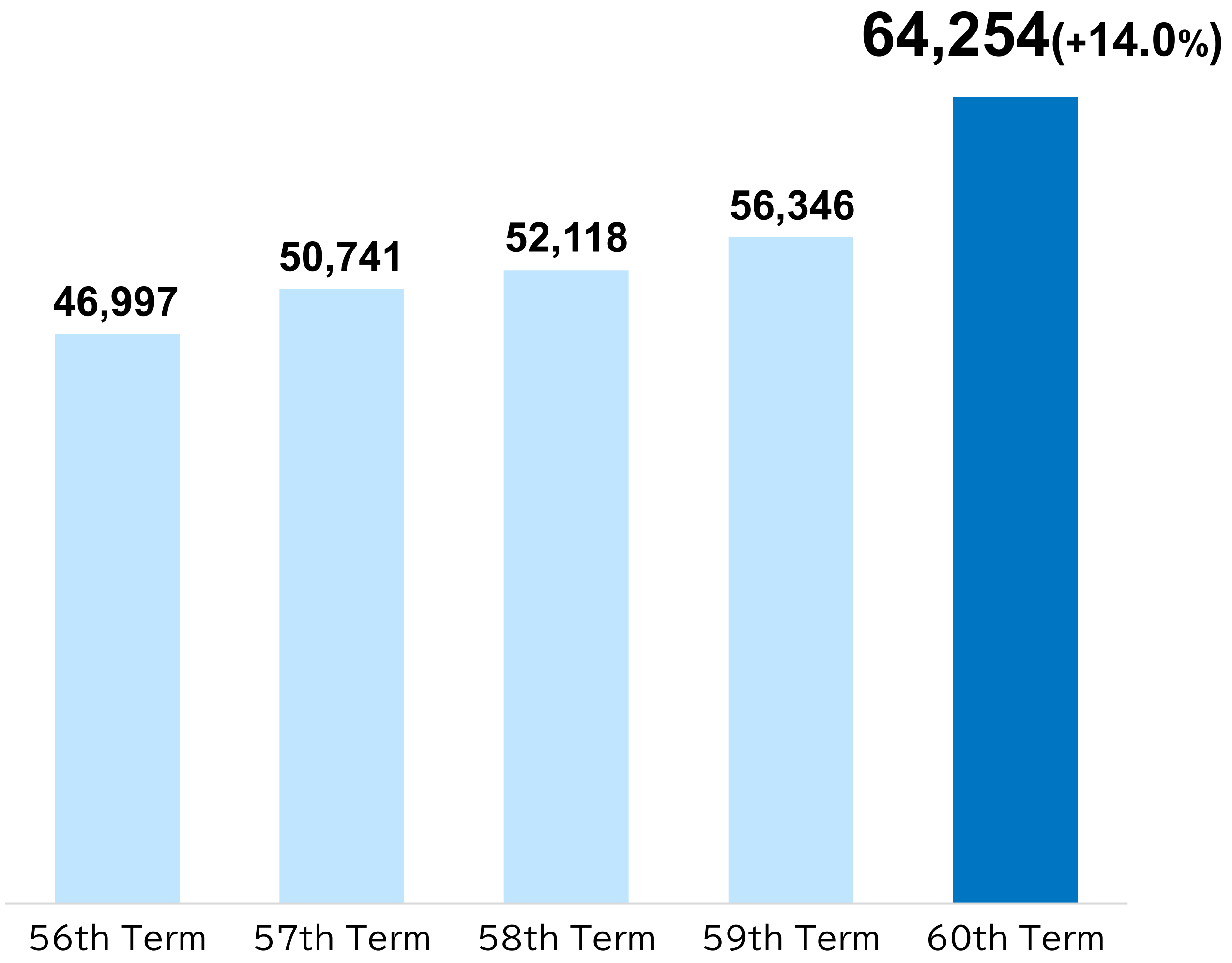
Operating profit
16,532 million yen(+26.8%)

Ordinary profit
17,112 million yen (+27.4%)

Net profit
11,750 million yen (+24.5%)

● 3rd quarter turnover (non-consolidated) (Million yen)

*Figures in parentheses indicate change from the previous year.



Turnover
64,254 million yen (+14.0%)

Operating profit
16,026 million yen (+30.1%)

Ordinary profit
16,848 million yen (+30.2%)

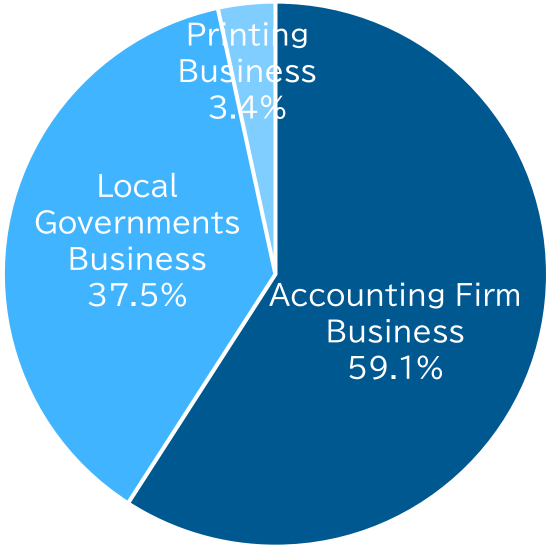
Net profit
11,690 million yen (+27.5%)

No.	Segment	Turnover (Million yen)	YoY	Operating profit (Million yen)	YoY	
1	Accounting Firm Business	39,924	2.8%	9,286	-15.6%	*1
2	Local Governments Business	25,332	36.1%	6,917	304.3%	
3	Printing Business	2,294	-1.3%	320	1.7%	
4	Adjustments	―	―	7	17.1%	*2
5	Total	67,551	13.0%	16,532	26.8%	

*1 Refer to slide 8 for an explanation of the negative operating profit in the Accounting Firm Business.

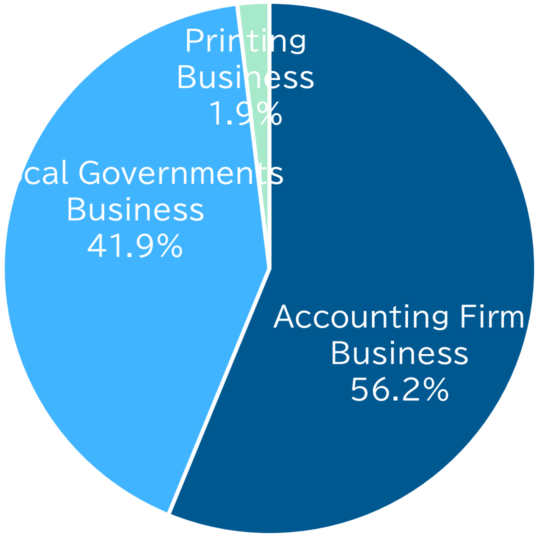
*2 Refer to the segment information note in the “Financial Results” for details of adjustments.

Consolidated turnover



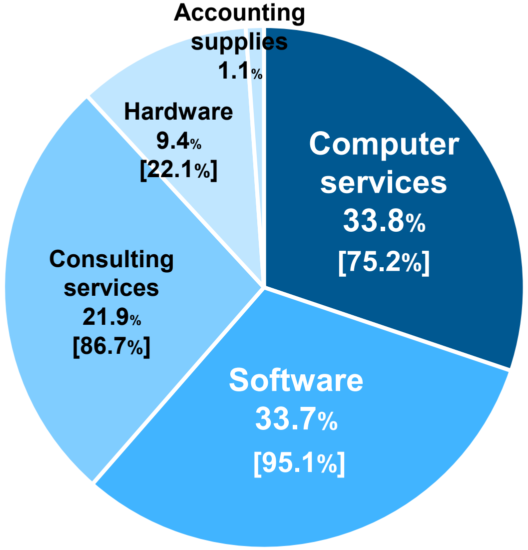
67,551 million yen

Consolidated operating profit



16,532 million yen

Non-consolidated turnover



[ ]: Contribution margin

64,254 million yen

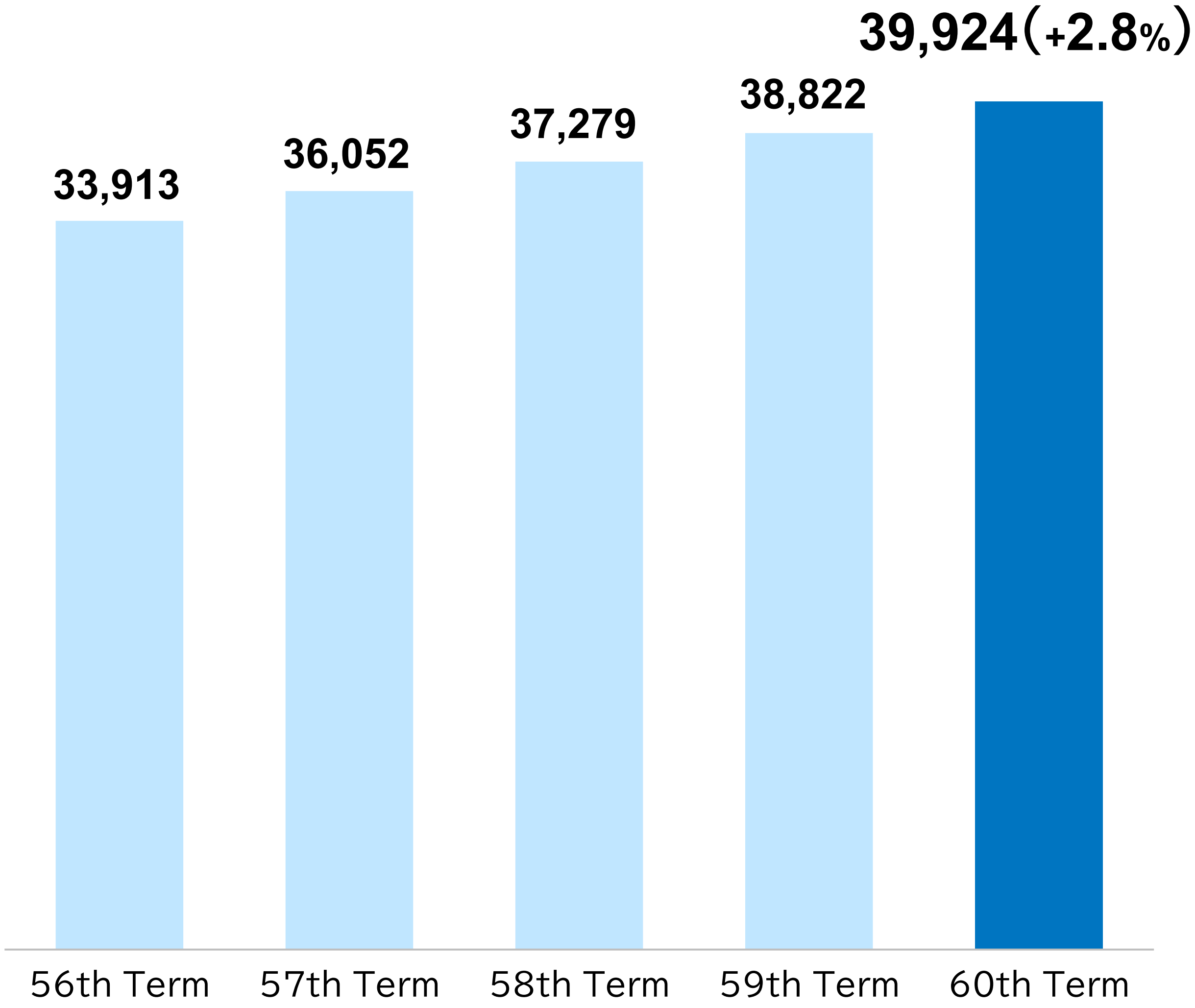
*Turnover from software

One-time purchase: :25%
Rental: :75%

Turnover of the Accounting Firm Business Division

*Figure in parentheses indicates change from the previous year.

(Million yen)



Breakdown of turnover	YoY
(1) Computer services	+5.7%
(2) Software	+0.2%
(3) Consulting services	+5.6%
(4) Hardware	+1.2%
Operating profit	-15.6%

TKC

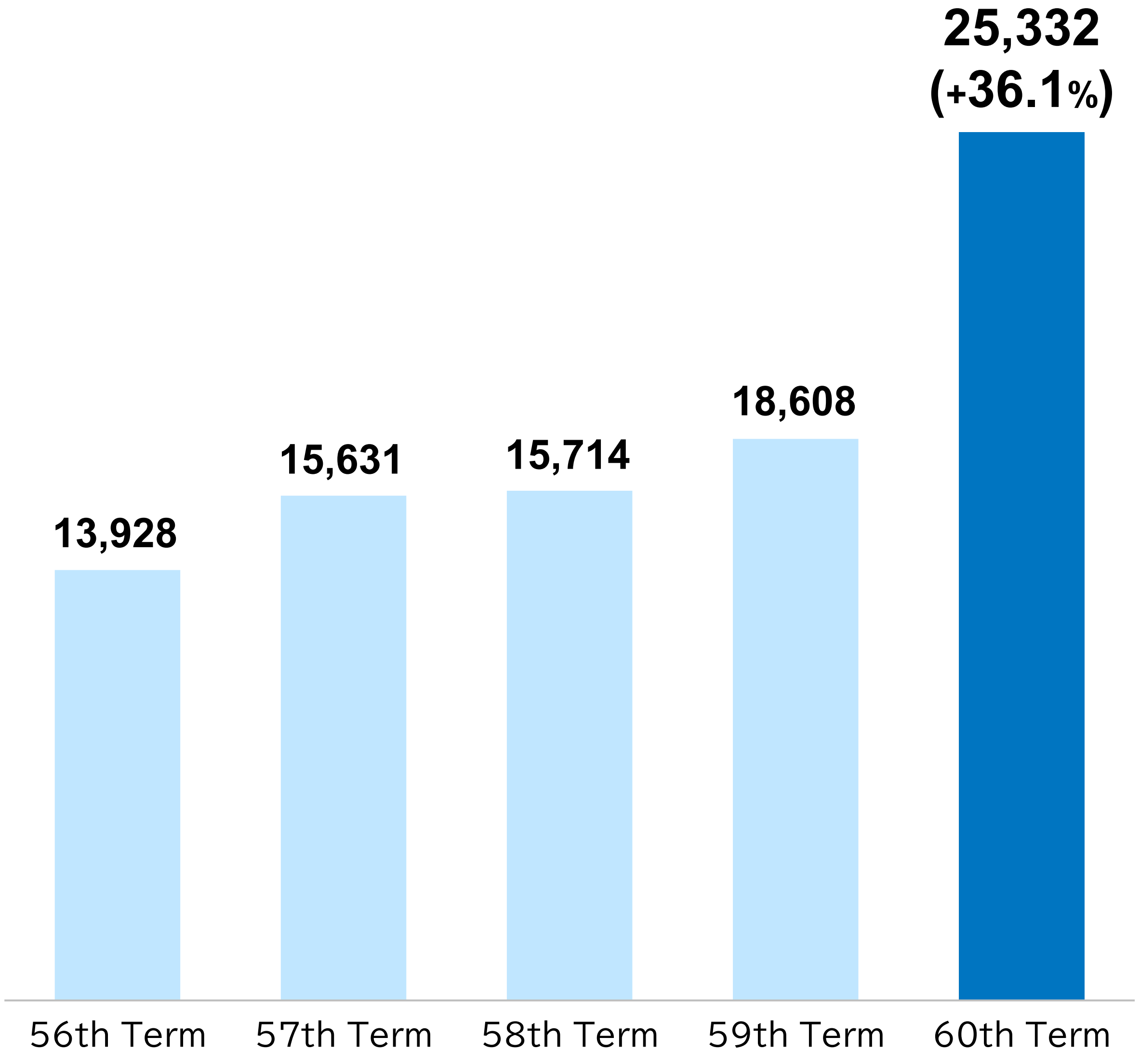
Business results highlights of the Accounting Firm Business Division

Computer services	YoY +5.7%	Both OMS Cloud, a core system for accounting firms, and the FX Cloud Series for client SMEs saw increased usage.
Software	YoY +0.2%	New orders for the FX Cloud Series grew continuously, and migration from standalone systems also progressed steadily.
Consulting services	YoY +5.6%	Turnover from launch and operation support fees increased due to new orders for FX4 Cloud, a financial accounting system that caters to medium-sized enterprises.
Hardware	YoY +1.2%	PC replacements increased with the end of Windows 10 support.
Operating profit	YoY -15.6%	Operating profit decreased temporarily due to increasing personnel costs (higher business result-linked bonuses across the Company and strengthened recruitment). *The contribution margin has been maintained at around the same level year on year. The decrease does not reflect a decline in profitability.

Turnover of the Local Governments Business Division

*Figure in parentheses indicates change from the previous year.

(Million yen)



Breakdown of turnover	YoY
(1) Computer services	-3.5%
(2) Software	+23.2%
(3) Consulting services	+810.3%
(4) Hardware	-37.7%
Operating profit	+304.3%

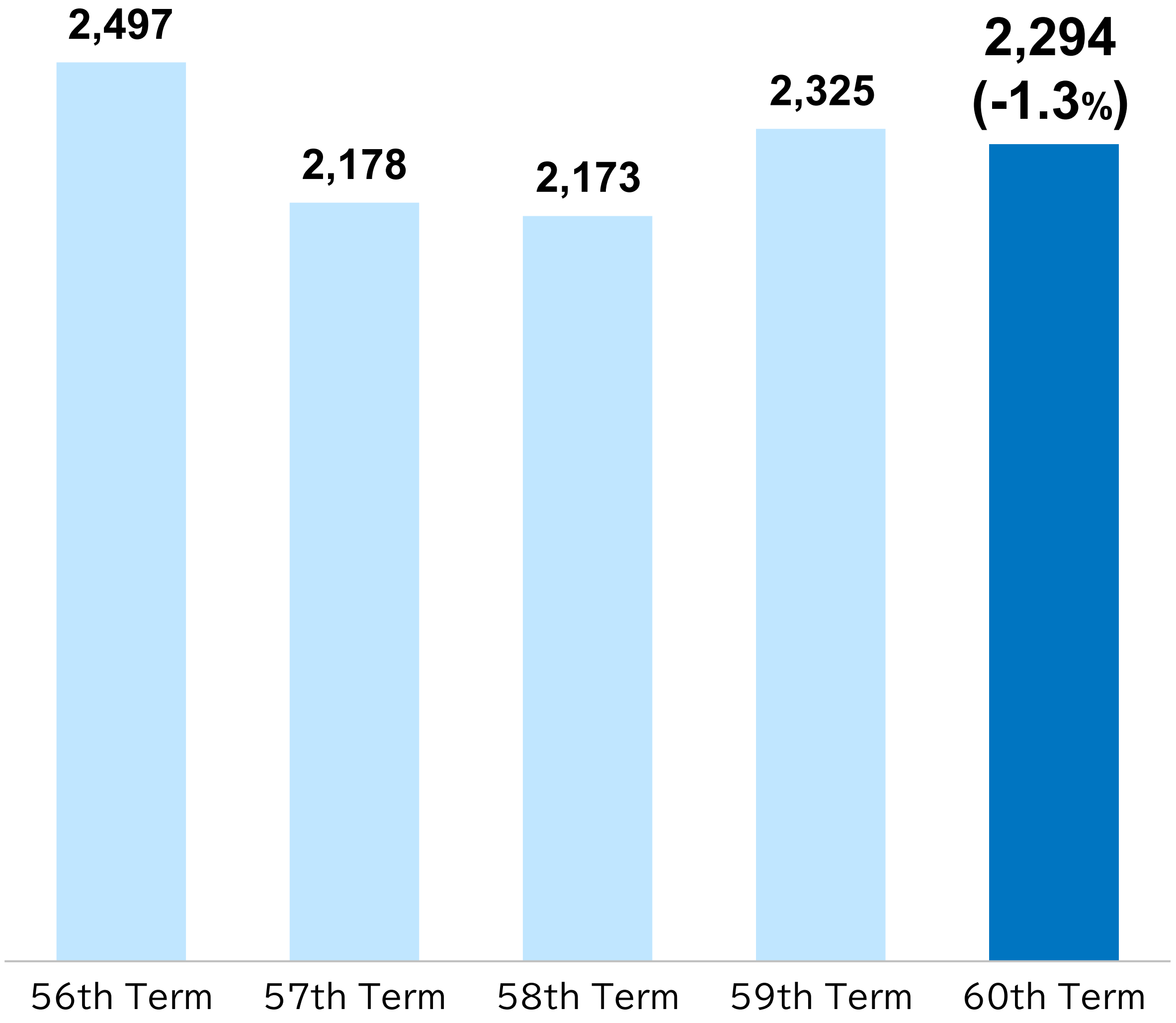
TKC

Business results highlights of the Local Governments Business Division

Computer services	YoY -3.5%	Impacted by decreases in turnover from data center usage fees and network line usage fees due to migration to Gov-Cloud.
Software	YoY +23.2%	Turnover increased from software usage fees, such as due to the outsourcing of operational management support services for Gov-Cloud to TKC, the revision of the software pricing structure, and new orders for TASK Cloud Public Accounting System and other software.
Consulting services	YoY +810.3%	Completed migration to standard specification-compliant systems and Gov-Cloud by the migration deadline stipulated by the national government (March 31, 2026) in line with initial plans.
Hardware	YoY -37.7%	Installation of servers for government offices to migrate to standard specification-compliant systems, as well as renewal of hardware devices related to Juki-Net, were concentrated in the same period of the previous year. As a result, orders for these services decreased during the period under review.
Operating profit	YoY +304.3%	While turnover from hardware with low profit margins decreased from the previous year, turnover from high-profit-margin consulting services increased significantly.

● Turnover of the Printing Business Division

(Million yen) *Figure in parentheses indicates change from the previous year.



Breakdown of turnover	YoY
(1) Data printing services	0.0%
(2) Business forms	-1.6%
(3) Printing of commercial-use creative materials	-8.6%
Operating profit	+1.7%

Business results highlights of the Printing Business Division

Data printing services (DPS)	YoY **0.0%**	While sales declined due to the cancellation of delivery of direct mail and other causes, we received orders for the creation of new promotional direct mail and printing of survey forms (business activity surveys, etc.), new orders for the outsourcing of issuance and collection of required documents related to year-end tax adjustments, as well as orders for notification operations related to the House of Representatives election held in February 2026 outsourced to TKC.
Business forms	YoY **-1.6%**	Demand declined for form printing operations due to advances in digitalization.
Printing of commercial-use creative materials	YoY **-8.6%**	Orders for the creation of catalogs, pamphlets, etc. decreased.
Operating profit	YoY variance **+1.7%**	The profit margin of DPS, etc. increased.

2. Key Topics (1)

01

Percentage of profitable enterprises utilizing TKC systems increased to 58.1%

Far exceeding the 36.5% announced by the National Tax Agency

02

Loans disbursed under the Fast Link partnership loan between TKCNF/TKC and Japan Finance Corporation exceeded 8 billion yen

Supports client SME financing

03

The number of employees whose payroll is processed by TKC systems surpassed 3 million

Supports business continuity of SMEs

04

The number of enterprises utilizing e-TAX Business Office Taxes surpassed 200 (primarily listed companies) within one month of launch

One-stop, full-line support cloud system from filing to payments

05

Announced plans for TKC AI agents plans (September launch)

May 2026

06

Japan’s first Peppol invoice compatible financial accounting system for municipalities

May 2026

07

Launched the pilot version of Peporun, a Peppol sending/receiving tool

May 2026

08

OBM business matching
Bank of Fukuoka, Juhachi-Shinwa Bank, and Kumamoto Bank

June 2026

2. Key Topics (3)

(1) Impact of tensions in the Middle East on business results

The protracted instability in the Middle East has had no direct impact on our business results so far.
Due to concerns surrounding the procurement of various supplies, we are implementing the following measures.

Printing Business

In order to minimize the impact on existing orders and ensure a stable supply, our Printing Business is gathering information from vendors regarding the procurement of raw materials and various supplies while continuing to engage in supply negotiations.

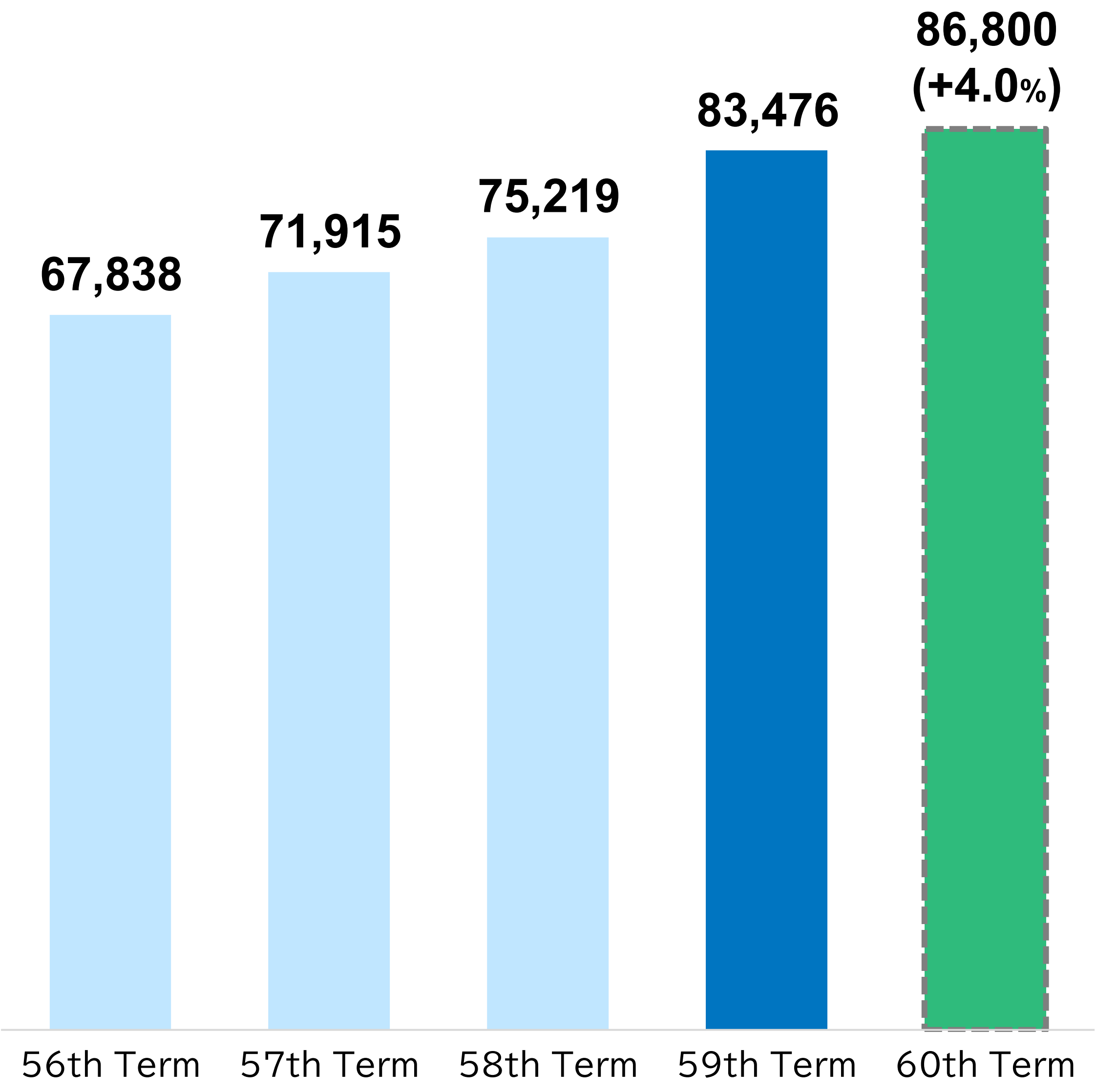
Data center TISC, as well as TCSS, which handles call center operations

We are working to bring forward IT investments to ensure stable operations and to secure a stable supply of heavy oil that we have been stockpiling for emergency use.

(2) Protecting against frontier AI's security risks

Rapid advances in AI technology, particularly frontier AI with highly advanced capabilities, are increasing the speed and sophistication of cyberattacks and posing greater security risks to the systems and services we provide.
To ensure that customers can continue to use our systems with confidence, we will strengthen security by updating our development languages and middleware to the latest versions.

60th Term: Consolidated business results forecast



(Million yen)

Turnover

86,800 million yen (+4.0%)

Ordinary profit

18,100 million yen (+9.1%)

*The management plan for the 61st Term and beyond is under review.

Dividend

- **Interim: 55 yen**
- **Year-end: 71 yen (126 yen annually)**

[Reference] Turnover, Ordinary Profit, and Dividend

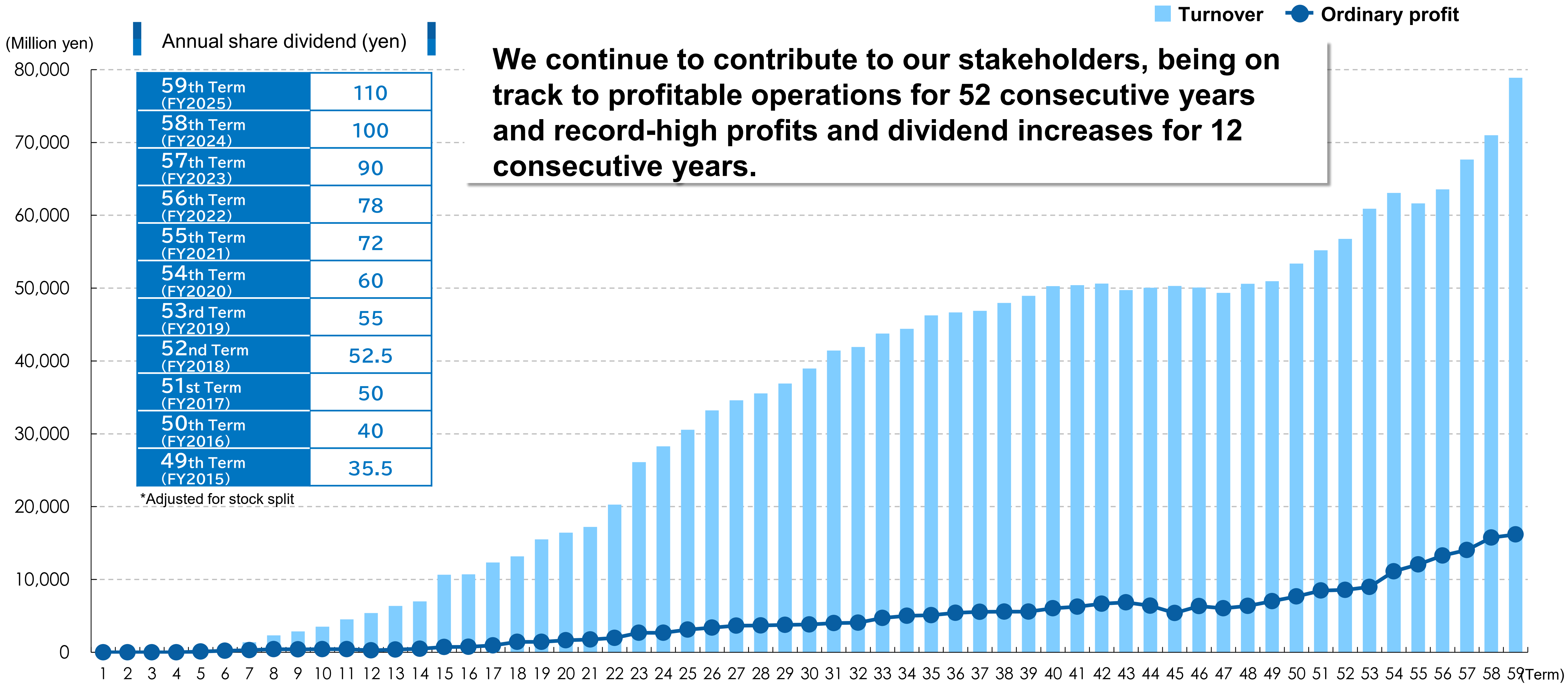
● Dividend, turnover, and ordinary profit

Annual share dividend (yen)

59th Term (FY2025)	110
58th Term (FY2024)	100
57th Term (FY2023)	90
56th Term (FY2022)	78
55th Term (FY2021)	72
54th Term (FY2020)	60
53rd Term (FY2019)	55
52nd Term (FY2018)	52.5
51st Term (FY2017)	50
50th Term (FY2016)	40
49th Term (FY2015)	35.5

*Adjusted for stock split

We continue to contribute to our stakeholders, being on track to profitable operations for 52 consecutive years and record-high profits and dividend increases for 12 consecutive years.



*Revenue recognition standards have been applied from the 55th Term. If they are not applied, income has increased for 12 consecutive years.

TKC

Shareholder return policy

1 Flexibly acquire treasury stock

Total acquisition amount: Not exceeding 15.0 billion yen

Number of shares to be acquired: Not exceeding 3.50 million

Period: Five-year period from 60th Term (fiscal year ending September 2026) through 64th Term (fiscal year ending September 2030)

2 Maintain optimal profit in each fiscal year

Target dividend payout ratio: 50% (non-consolidated)

The dividend has increased for 11 consecutive years since the 49th Term.

<Acquisition of treasury stock in the period under review>

February 16, 2026

- ○ Treasury stock acquired: 1.1 million shares
- ○ Total acquisition cost: Approx. 4.4 billion yen
- ○ Class of shares acquired: Common share of the Company
- ○ Shares retired: 1.1 million shares
- ○ Date of retirement: February 27, 2026

March 12, 2026

- ○ Treasury stock acquired: 400,000 shares
- ○ Total acquisition cost: Approx. 1.5 billion yen
- ○ Class of shares acquired: Common share of the Company
- ○ Shares retired: 400,000 shares
- ○ Date of retirement: March 31, 2026

Acquired a total of 1.5 million shares of treasury stock

II Management Policy and Main Activities

TKC and its customers

11,600	656,000	Approx. 6,200 groups	32,000	1,150
Number of TKC National Federation (TKCNF) Members	Number of SMEs and medium-sized enterprises that filed electronic income tax returns	Number of listed companies and large companies using the Consolidated Group Solution	Number of municipalities using the Legal Information Database	Number of municipalities using TKC systems

TKC’s Management Policy

● **Business practices based on principles**

We place the most value on making a “contribution to our customers.”

Masanori Iizuka
Representative Director and President

Contribution to our customers

For the prosperity of our customers, we will

1. **seek conditions for the success of our customers’ business,**
2. **develop systems to strengthen these conditions, and**
3. **offer our utmost support for their implementation.**

Our joy is to contribute to our customers.

- We will launch systems equipped with AI agents for accounting firms and client SMEs.

Launching in Late September 2026 on Microsoft Foundry

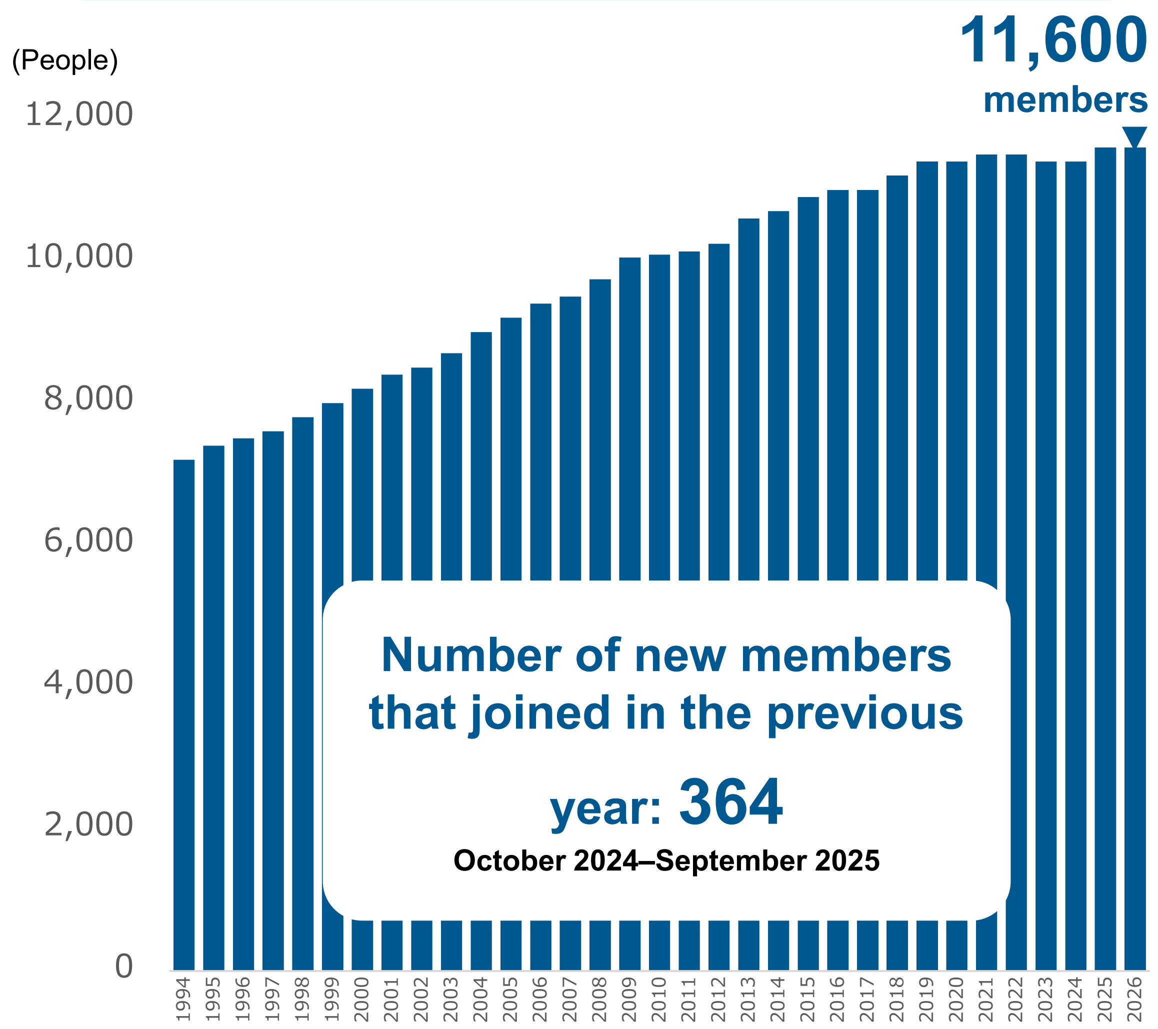
TKC AIエージェント

For client SMEs	For accounting firms
FXエージェント	OMSエージェント
Operates within the FX Cloud Series to support the practical work of business owners and accounting staff.	Operates within the OMS Cloud to support the overall practical work of accounting firms.

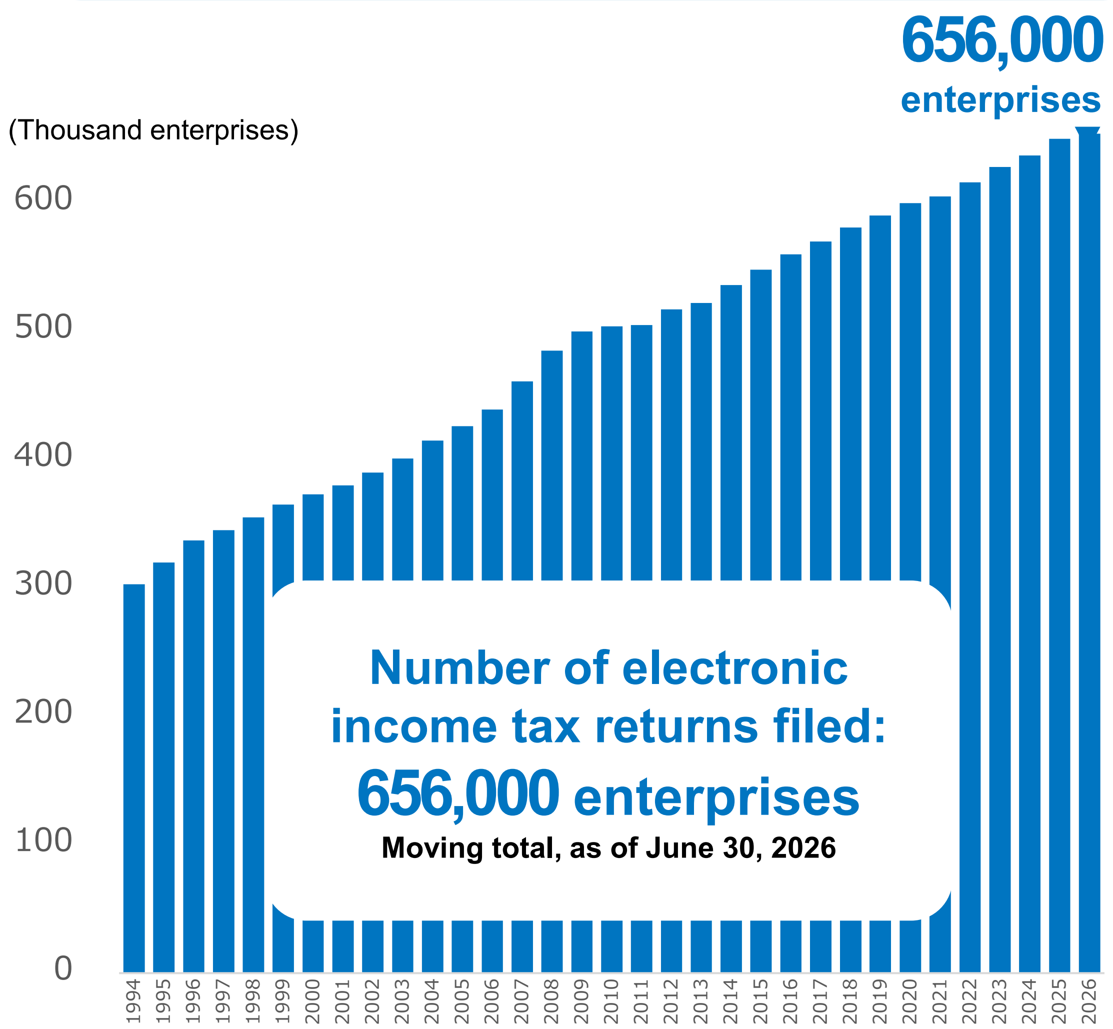
A Governance by Design philosophy that uses technology to protect the confidentiality obligations of tax consultants.

Activities to achieve "Profitable Settlement" and "Compliant Tax Returns"

Number of TKCNF Members



Number of electronic income tax returns filed using TKC systems



● Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

01 Promotion of self-accounting by the TKC method

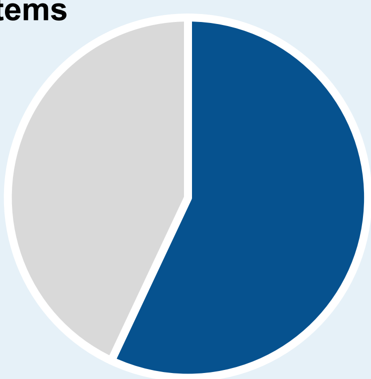
Using TKC FX Cloud

- Use of “Strategy-level” features
- Use of “Day-to-day-level” features, such as a feature for receiving bank credit data
  and a feature for the integration of salary journal entries

Percentage of enterprises using TKC systems that have a profitable settlement

58.1% are profitable

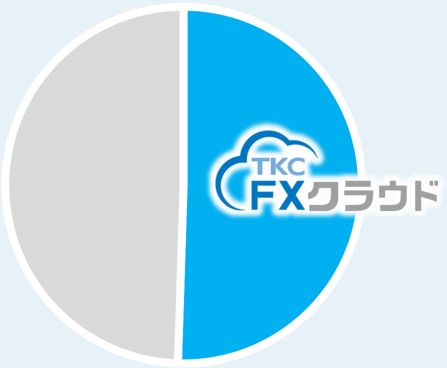
The percentage of enterprises using TKC’s FX Series that have a profitable settlement is more than the percentage in National Tax Agency statistics (36.5%).



Percentage using cloud financial accounting systems for enterprises

Over 50%

are using cloud systems



● **Activities to achieve "Profitable Settlement" and "Compliant Tax Returns"**

02 Provision of the Quick Monthly Report Service

(since November 2024)

The number of users exceeded 20,000 one year since its launch

- **The Quick Monthly Report is sent via auto-generated emails to SME business owners, directors of firms, and others**
- **Marginal income statements, equity ratios, comments, etc. are delivered to the smartphones of business owners**
- **Allows business owners to make swift business decisions even during business trips and stay abreast of numerical data**

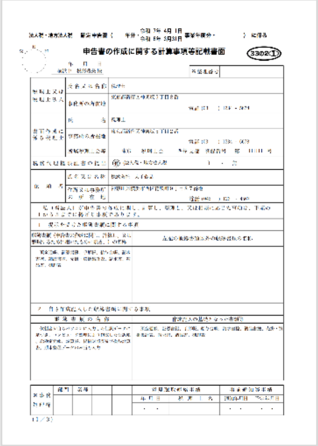
TKC

● Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

03 Support for the preparation of highly reliable financial statements based on timely and accurate bookkeeping

<The reliability of SMEs’ financial statements can be verified from the following three documents.>

Chusho Kaikei Yoryo (General Accounting Standard for SMEs) checklist	Tax Audit Report	Certificate of Bookkeeping Timeliness



Confirm compliance with the Chusho Kaikei Yoryo (General Accounting Standard for SMEs).

Confirm that the tax consultant has fulfilled their duty of due care and accountability in the process of preparing the tax return.

Confirm that daily bookkeeping, accounting books, financial statements, and tax returns have been prepared in a consistent manner, as well as the frequency of audits.

〔原本PDF〕 **記帳適時性証明書** 第 3139535975 号

〔当法人は、日々の記帳から会計帳簿・月次試算表・決算書・税務申告書の作成と電子申告まで一気通貫です。〕

発行日： 令和7年 5月13日

税理士法人 ＴＫＣコンピュータ会計事務所 殿

株式会社ＴＫＣ
代表取締役社長 飯塚 真規

貴関与先法人 株式会社 ＳＣＧ印刷 (法人番号:7123456789012) 殿における会計帳簿の適時作成義務(会社法第432条①)の遵守状況、並びに決算書は会計帳簿と完全一致していること、さらに電子申告した法人税申告書は当該決算書に基づいていること(法人税法第74条①)を証明します。

(審査) Y N

1. 「資料１：過去３年間における月次決算及び年次決算の状況」について

①ＴＫＣ会員は「ＴＫＣ全国会行動基準書」に基づいて、会計記録の適法性等を確保するため毎月、関与先に出向き巡回監査することが求められています。貴事務所の実践状況は**資料１**のとおりです。

②「監査対象月」は貴事務所が巡回監査を行った会計期間、「仕訳数」は当月の試算表に計上された仕訳の件数、「データ処理日」は月次決算が完了した日を示しています。

③「決算書に付した番号」（17行目）は、書面の「決算報告書」の各頁左下に付した番号で、これと同一の番号が印刷されている貸借対照表及び損益計算書は、会計帳簿の期末科目残高と完全に一致しています。

2. 「資料２：前期（第 35 期）の法人税申告書の作成状況」について

①ＴＫＣシステムは会計帳簿（仕訳帳・元帳・月次の試算表）及び決算書の作成、これに続く法人税申告書・消費税申告書の作成、さらには国税と地方税の電子申告まで一気通貫となっています。

②前期の決算書に計上された「税引き後当期純利益（損失）」（**資料１**の18行目Ⓐ）と前期の法人税申告書別表４の「当期利益又は当期欠損の額(1)」（**資料2**の2行目Ⓑ）とは完全に一致しており、貴関与先殿の法人税申告書は当該決算書に基づいて作成されています。

3. 税理士法第33条の２に定める書面添付（「決算申告確認書」の提出）の実践について

ＴＫＣ会員は「ＴＫＣ全国会行動基準書」により、税務申告書の提出に当たっては、税理士法第33条の２に基づく書面を添付することが求められています。貴事務所の実績は**資料3**（3行目）のとおりです。

4. ＴＫＣ財務会計システムの継続利用期間について

①貴関与先の財務データは、平成27年 4月分から継続して利用しており、利用期間は10年 0か月となります。

②この利用期間において過去仕訳及び科目残高の遡及的な修正・追加・削除の処理はなされていません。

5. この証明書の真正性は、ＴＫＣ全国会ＨＰ（ https://www.tkc.jp/ ）から確認できます。

なお、そこでは事務所名と商号の表示を省略しています。 （掲載期限：令和 8年 5月31日） 以上

資料１：過去３年間における月次決算（◎翌月：○翌々月：無印遅れ/期首月と期末月は調整）及び年次決算の状況

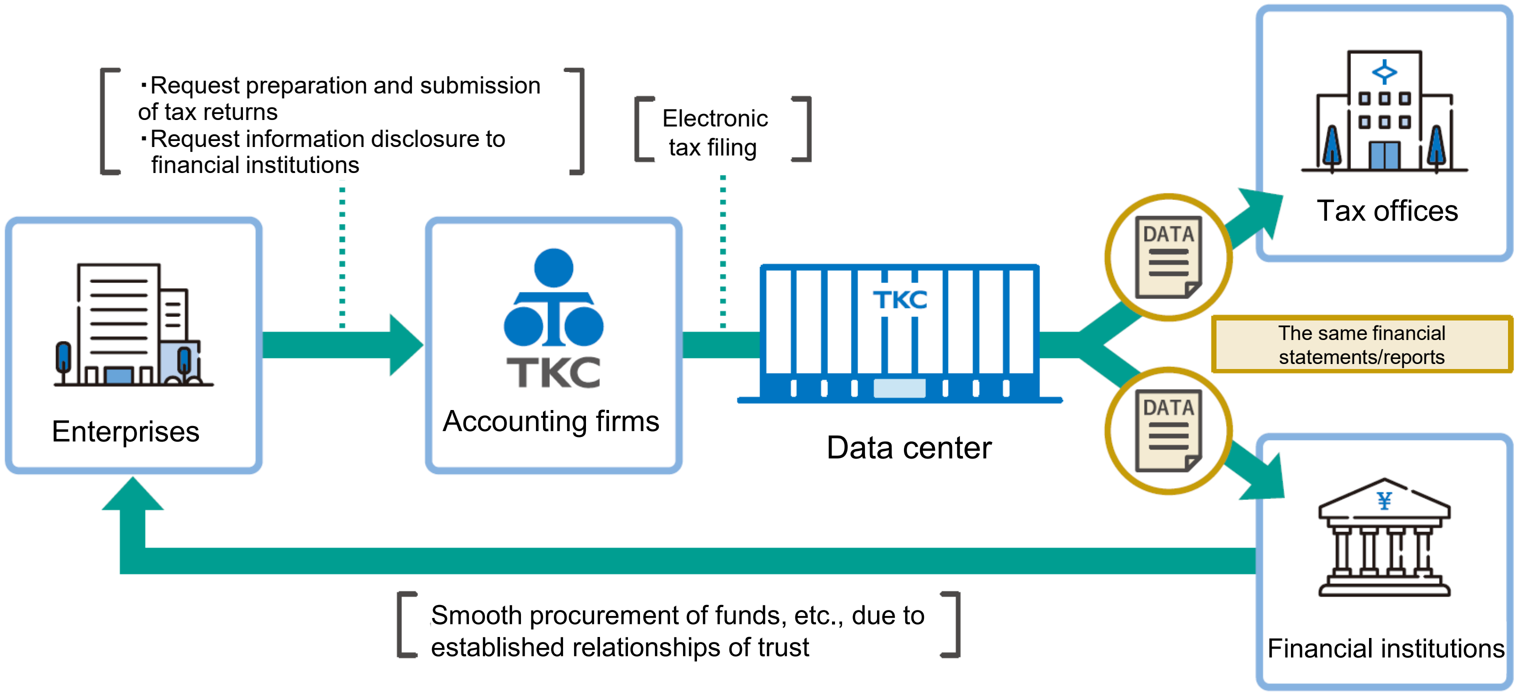
年月	第33期 令和 4年 4月 1日-令和 5年 3月31日				第34期 令和 5年 4月 1日-令和 6年 3月31日				第35期 令和 6年 4月 1日-令和 7年 3月31日			
	監査対象月	仕訳数	データ処理日	注	監査対象月	仕訳数	データ処理日	注	監査対象月	仕訳数	データ処理日	注
1	令和 4年 4月	892	令和 4年 5月23日	◎	令和 5年 4月	982	令和 5年 5月23日	◎	令和 6年 4月	848	令和 6年 5月23日	◎
2	令和 4年 5月	854	令和 4年 6月14日	◎	令和 5年 5月	941	令和 5年 6月14日	◎	令和 6年 5月	817	令和 6年 6月14日	◎

TKC

● Activities to achieve "Profitable Settlement" and "Compliant Tax Returns"

04 Promotion of TKC Monitoring Information Service

- Adopted by **503** financial institutions (Over 90% of financial institutions)
- Service used over **370,000** times



Guidelines for Personal Guarantee Provided by Business Owners

Can verify the 3 requirements for cancelling personal guarantees

1. Properly separating the accounting of transactions between corporations and individuals
2. Maintaining a certain standard of financial foundation
3. Ensuring the transparency of management through the accurate determination of financial position as well as timely and appropriate information disclosures

TKC

- **Activities to achieve "Profitable Settlement" and "Compliant Tax Returns"**

TKC全国会 日本政策金融公庫

05 Launch of TKC Fast Link service

- Digitalizes loan application, screening, and monitoring
- Through swift decision-making on loans, this service supports smooth financing for SMEs and small business operators

1,000 loan decisions worth 8.0 billion yen made within eight months of the launch

Loan decisions made within 5 business days

Conclusion of MOU between Japan Finance Corporation (JFC) and TKCNF/TKC

Launch of TKC Disaster Fast Link service

- Supports swift financing for business operators by leveraging the support capabilities of TKC, TKCNF, and JFC
- Leverages their consulting capabilities and provides necessary information
- Holds loan consultation sessions aimed at the reconstruction and development of regional economies, etc.

TKC

● Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

06 Support for monthly financial closing by TKCNF member firms and fostering of good-standing enterprises

	Creation of accounting books	Monthly financial closing Jan. to Dec.	Quarterly business results review meeting (Management of financial closing outlook)	“Profitable Settlement” and “Compliant Tax Returns”
Client SMEs	・Adopt FX Cloud ・Send/receive Peppol invoices ・Feature for receiving bank credit data ・Day-to-day accounting voucher input	・Monthly financial closing ・Confirm latest business results ・Business decisions and decision-making	・Quarterly business results review meeting ・Manage financial closing outlook ・Consider measures for improving business results	・Achieve “Profitable Settlement” and “Compliant Tax Returns” ・Create superior electronic books ・Formulate the next management plan
Accounting firms	・Design account structure ・Supervise accounting voucher input ・Support launch of FX Cloud ・Support budget making (short, medium, and long term)	・Pre-check input ・Visit SMEs and conduct monthly field auditing ・Managerial advice to business owners	・Quarterly business results review meeting ・Manage financial closing outlook ・Simulation of tax return amount	・Financial closing briefing ・Support formulation of management plan ・Practice shomen-tempu (attachment of Tax Audit Reports) ・Prepare financial statements in accordance with Chusho Kaikei Yoryo (General Accounting Standard for SMEs)
TKC	・Account configuration standards ・Provide FX Cloud ・Voucher preservation service	・Continuous MAS (management plan, PDCA) ・365 Days Marginal Income Statement ・Monthly reports of customer rankings ・Quick Monthly Report Service	・TKC management indicators ・Manage financial closing outlook ・Local benchmark cloud	・TPS1000/e-TAX1000 ・Issue Certificate of Bookkeeping Timeliness ・TKC Monitoring Information Service ・Easy Electronic Tax Payment Kit

TKC’s data center can conduct accounting to filing tax returns and making payments in a seamless digital process.

Good-standing enterprises

Fulfills all of the following conditions

- ✓ Performs monthly financial closings using a self-accounting system
- ✓ Practices shomen-tempu (attachment of Tax Audit Reports)
- ✓ Prepares financial statements in accordance with Chusho Kaikei Yoryo (General Accounting Standard for SMEs)
- ✓ Contribution margin increased for the second consecutive year
- ✓ Positive profit before tax
- ✓ Equity ratio of 30% or higher

Expansion into the listed enterprise market

01 **Over 200 enterprises utilizing e-TAX Business Office Taxes within one month of its launch**

A service that allows tax operations to be completed on a single cloud system, from the preparation of business office tax returns to electronic tax filing and payments

02 **Communication of initiatives related to the adoption of the revised lease accounting standards**

Feature column

Key points of the revised lease accounting standards
Confirm explanation of practical issues based on the "Implementation Guidance on Accounting Standard for Leases" issued on September 13, 2024.

Tax and accounting columns

PDFBOOK

Read explanations by **qualified professionals (certified public accountants and tax consultants)** for an overview of the revised lease accounting standards.

Download PDF

Seminar

Over 3,500 applicants
Confirm the accounting treatment of real estate lease transactions under the revised lease accounting standards.

Apply

03 **Expansion of market share among listed enterprises and support for expanding the client base of TKCNF Members**

- **Group Relief Corporate Tax System: Used by approx. 46% of enterprises with more than 100 million yen in share capital**
- **TKC Consolidated Group Solution: Used by 44% of listed companies (and 94 of the top 100 companies with the highest turnover)**

TKC

Expansion of market for legal information database services

*TKC study

No.1 Largest archive in Japan

Over **362,000** judicial precedents

No.1 Most number of legal journals and other content and records in Japan

62 titles (21 legal publishers, etc.)

No.1 Used by 100% of Japanese law schools
Used by over 160 faculties of law, etc.
Used by over 31,000 user municipalities

Number of IDs **75,000**

For law schools (faculties of law and researchers)	For law school graduates	For legal apprentices	For legal professionals and corporate legal departments
Law School Educational and Research Support System The education and research support systems for law school	Support System for Law School Graduates	TKC Law Library TKC ローライブラリー	TKC Law Library TKC ローライブラリー

Law schools / faculties of law
Can be used as a guide when conducting research or writing papers for law-related courses.
Faculties of law and others
・Study tools for civil service examinations
・Study tools for the Test of Legal Proficiency

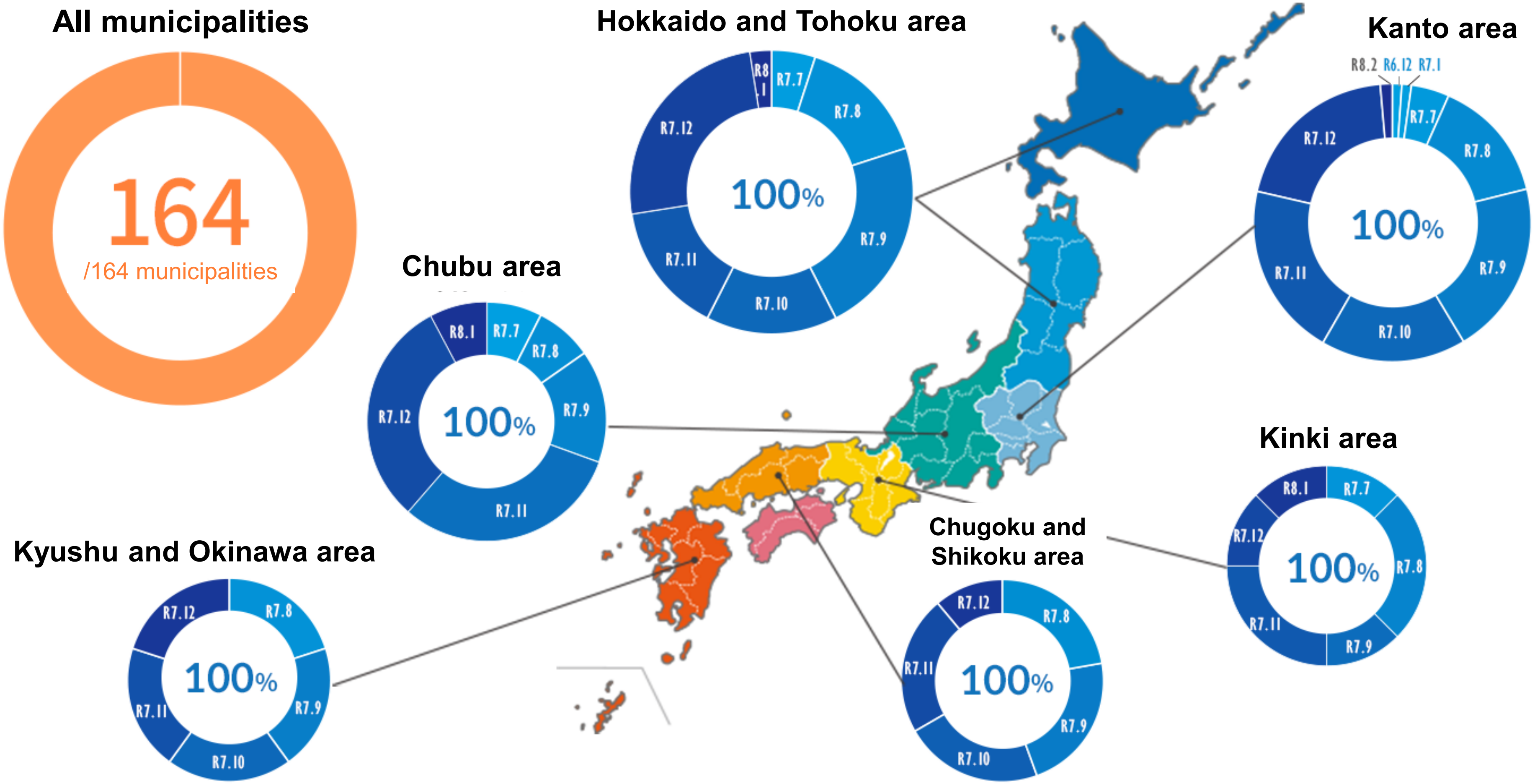
Support law school graduates to pass the bar exam through drills for short-answer questions and essays, as well as three mock exams held annually.

The extensive database is a trusted partner to support your legal apprenticeship. In addition to an affordable annual fee, legal apprentices can switch from the Support System for Law School Graduates for free.

Contains all types of legal information, such as precedents, laws and regulations, bibliographic references, journals, and practice support tools.
The collection boasts 62 legal journals and related materials, making it one of the largest in Japan.

TKC

- **Meeting the specification of the standardization of local government information systems (completed migration for all customer municipalities)**



By March 31, 2026, completed migration for all 164 municipalities!

Business Activities of the Local Governments Business Division

TKC

● Support for digitalization and online provision of administrative procedures

Smart Application System

Adopted

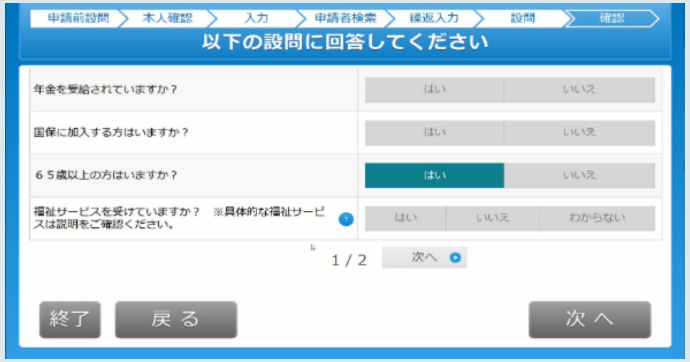
including government ordinance-designated cities

By **70** municipalities

Easy Service-Counter System

Adopted

By **130** municipalities



My Number Card Issuance Reservation and Management System

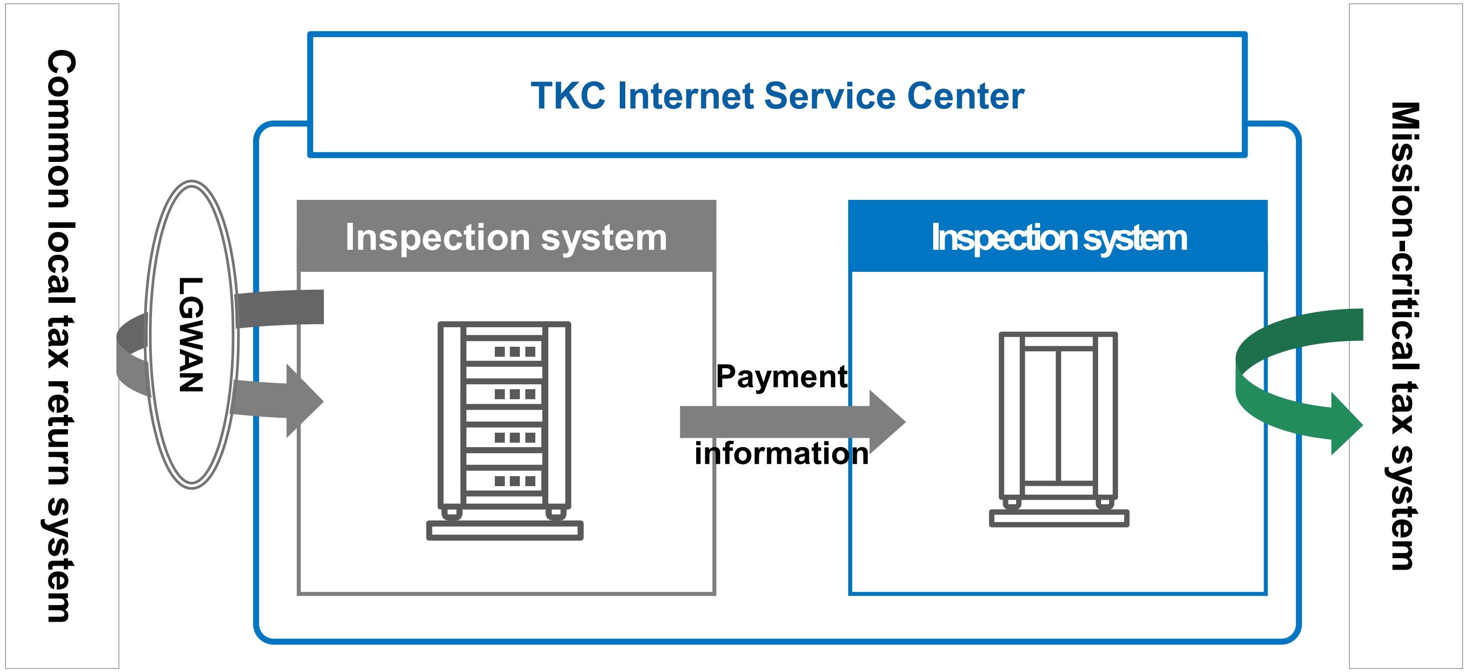
Adopted

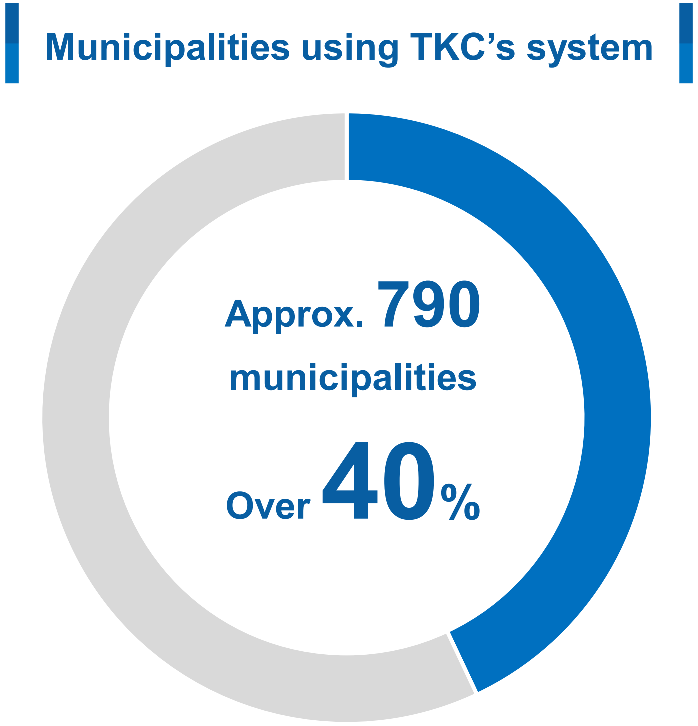
By **200** municipalities

Support for digitalization of local tax administrative procedures

Enhanced and expanded the features of related systems for the launch of the common local tax return system

Local Taxes Electronic Filing Support Service





Jointly developed proposals with approx. 50 partner enterprises with which we have alliance partner agreements

Support for digitalization of internal administration

Public Accounting System

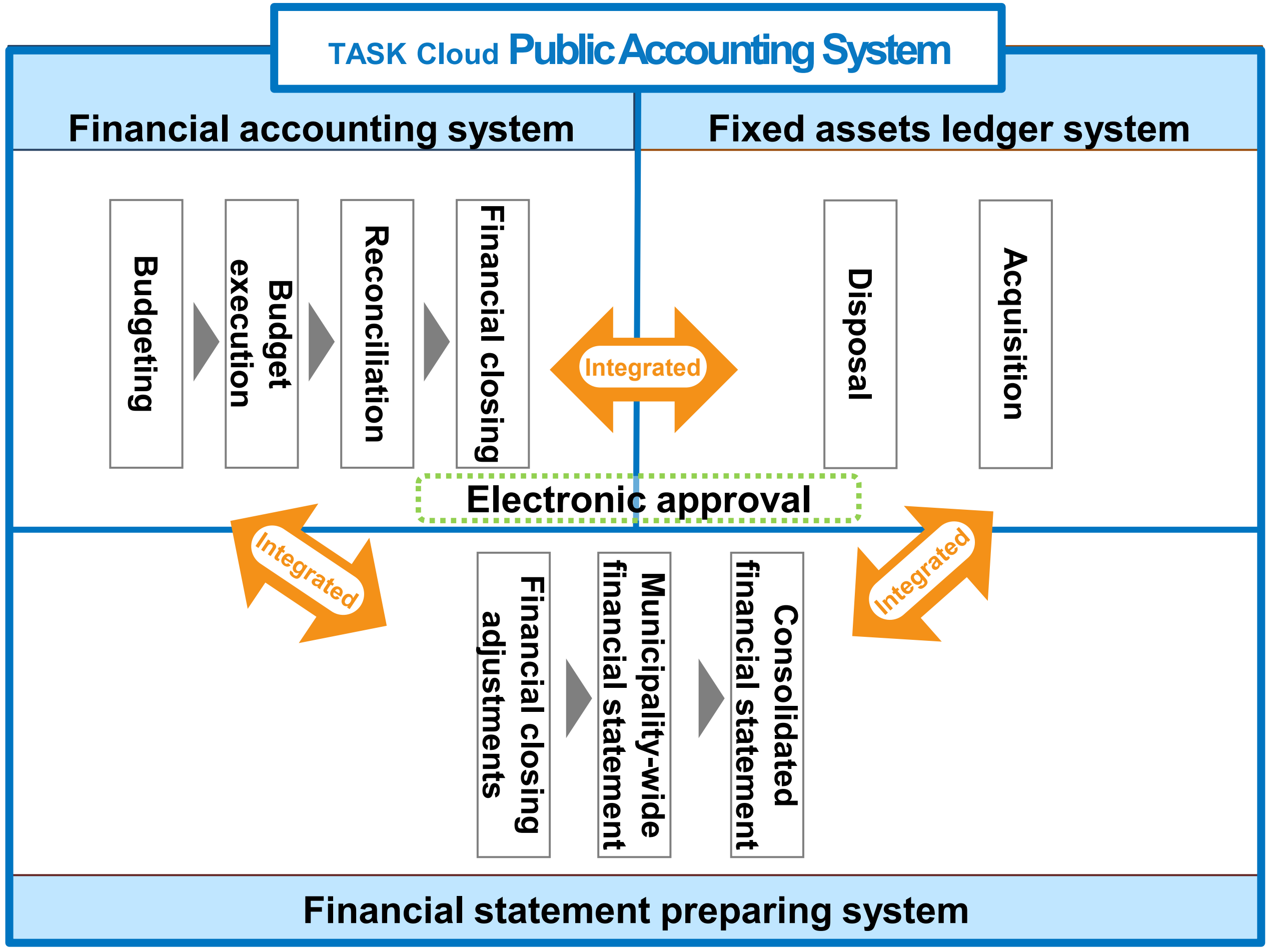
Adopted

By 410 municipalities

- ✓ Integrated management of the financial accounting system, fixed assets ledger system, and financial statement preparing system for local governments
- ✓ Enhanced the features of the electronical approval system
- ✓ Revamped the document management and HR/payroll systems

Compatibility with Peppol invoicing

Expanded services that contribute to the digitalization of internal administration

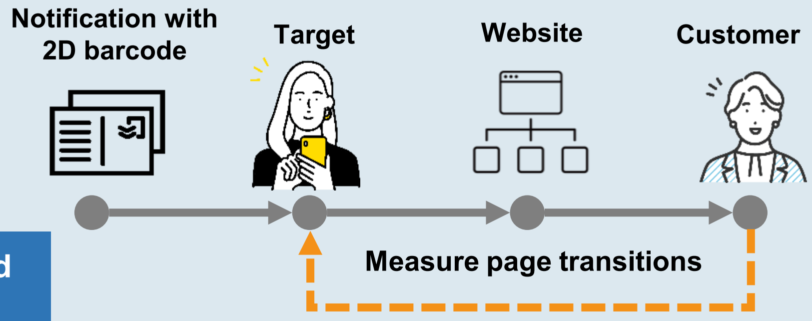


Data printing services (DPS)

- Direct mail (DM) printing service
- Questionnaire printing service
- Business process outsourcing of notification services

Measurement of DM's effects

Visualized the effects of DM and used them to inform sales approaches



Sales approaches informed by behavioral data

Uni-Voice audio code

Printed text information can be listened to as audio

Printing of commercial-use materials and business forms

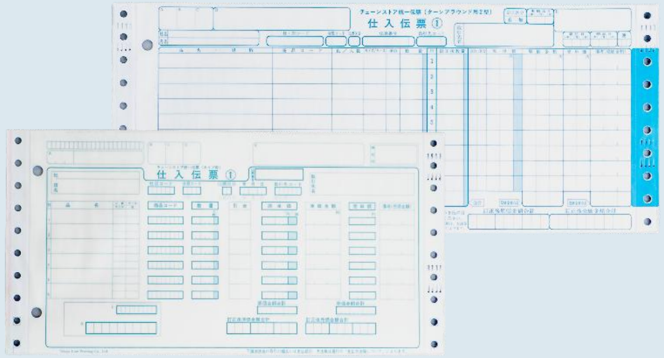
- Printed materials for anniversary events
- Revised editions of specialized books (due to legal revisions)

Commercial-use materials and promotional giveaways

Developed paper-based promotional giveaways using our commercial printing service

Handwritten forms and specific forms

Demand for business forms remained strong



This document is provided solely for informational purposes and is not intended to solicit investment in any securities.
This document contains forward-looking statements. Such statements are based on assumptions derived from information currently available and do not constitute a guarantee of future business results. Please note that future business results may differ from these statements due to changes in the business environment and other factors.