

Note on translation

This document is a translation of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.



November 12, 2025

To Whom It May Concern

Company name: TKC Corporation  
Representative: Masanori Iizuka, Representative Director, President  
and Executive Officer  
(Securities code: 9746, Tokyo Stock Exchange Prime Market)  
Inquiries: Yoshinori Nakajima, Executive Officer, Chief of Business  
Administration Headquarters  
(Telephone: +81-3-3235-5511)

Notice regarding changes in Officers

We hereby announce that we have tentatively decided on the following changes to Directors and corporate auditors at the meeting of the Board of Directors held on November 12, 2025.

These changes will be formally decided at the 59th Ordinary General Meeting of Shareholders scheduled to be held on December 19, 2025, and at the meeting of the Board of Directors scheduled to be held after the conclusion of that meeting.

1. Reason for changes

To further advance the Company's business operations through its management principle of "contribution to our customers" by increasing the number of Directors by one.

2. Details of changes

(1) Changes in Directors (to be proposed at the 59th Ordinary General Meeting of Shareholders scheduled to be held on December 19, 2025)

(i) Candidates for re-election as Director

None to be disclosed.

(ii) Candidates for new election as Director

|          |                    |                                                                            |
|----------|--------------------|----------------------------------------------------------------------------|
| Director | Yoshinori Nakajima | Currently Executive Officer, Chief of Business Administration Headquarters |
|----------|--------------------|----------------------------------------------------------------------------|

(iii) Directors scheduled to retire

None to be disclosed.

(2) Changes in corporate auditors

(i) Candidates for re-election as corporate auditor

None to be disclosed.

(ii) Candidates for new election as corporate auditor

None to be disclosed.

(iii) Corporate auditors scheduled to retire

None to be disclosed.

End of document